Approved For Release 2003/04/29 : CIA-RDP84-00780R00580

DD/A 74-3426

5 September 1974

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Director of Communications MEMORANDUM FOR:

Director of Finance

Director of Joint Computer Support Director of Logistics

Director of Medical Services

Director of Personnel Director of Security Director of Training Acting Chief, ISAS

Chief, CIA History Staff

Director of

SUBJECT

Management Conferences - FY 1975

REFERENCE

: Memo dtd 31 Jul 74 fr A-DD/M&S;

same subject

It has been brought to our attention that the FY 75 management conference schedule (November - July) does not allow sufficient time for some Offices to prepare their status reports at the end of each two month period prior to the scheduled conferences. A new schedule is attached. The September conferences are not changed because they do not present a time problem.

A/Chief, DD/A Plans Staff

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Attachment

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DDA/PS:kbp

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Attachment to DD/A 74-3426

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FY 1975 Management Conference Schedule (Revised)

+*:	OJCS HS OMS OC ISAS OS	16 September 17 September 18 September 19 September 20 September 23 September	1300 1030 1300 1030 1300	OP OTR OF OL	24 September 24 September 25 September 26 September 27 September	1030 1300 1030 1030 1030
STAT	OJCS OP HS OMS OTR	18 November 19 November 19 November 20 November 20 November 21 November	1300 1030 1300 1030 1300 1030	OC ISAS OF OL OS	22 November 25 November 26 November 27 November 27 November	1300 1300 1030 1030 1300
STAT	OS OJCS HS OP OTR	16 January 17 January 20 January 21 January 22 January 23 January	1030 1300 1300 1030 1030 1030	OMS OC OF OL ISAS	24 January 27 January 28 January 29 January 30 January	1300 1300 1030 1030 1300
STAT	OP OMS OTR OJCS HS	18 March 18 March 19 March 20 March 21 March 24 March	1030 1300 1030 1030 1300	OF OL OC ISAS OS	25 March 26 March 27 March 28 March 31 March	1030 1030 1030 1300 1300
STAT	OJCS OP HS OMS OTR	19 May 20 May 20 May 21 May 21 May 22 May	1300 1030 1300 1030 1300 1030	OC OF ISAS OL OS	23 May 27 May 27 May 28 May 28 May	1300 1030 1300 1030 1300
STAT	OP OTR OJCS HS OF	15 July 16 July 17 July 18 July 21 July 22 July	1030 1030 1030 1300 1300 1030	OL OMS OC ISAS OS	23 July 24 July 25 July 29 July 30 July	1030 1030 1300 1030 1030

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OJCS 1104-74 13 August 1974

MEMORANDUM FOR: Chief, DD/M&S Plans Staff

SUBJECT : Management Conferences - FY 1975

REFERENCE: Memo to D/OJCS from DD/M&S, dtd 31 Jul 74,

same Subj (DD/M&S 74-2802)

1. During our 19 July DD/M&S bi-monthly management conference, Mr. Blake reviewed his plans for future meetings. I raised only one minor point--that meetings should be scheduled after the two-month period covered in the objectives so that we would not be trying to report for a period that was not yet completed. Mr. Blake agreed and said that the new schedules would take care of this.

2. Reference provided the schedules for FY-75 and requested that bi-monthly status reports be submitted to the DD/M&S Plans Staff eight working days prior to a scheduled conference. This advance time is necessary so that the Plans Staff can prepare an agenda and issues, and Offices have time to prepare a response to these. Here is what the OJCS schedule will be under this plan:

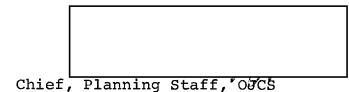
Date	of Meeting		Material Due DD/M&S	Period Covered
19	September	9	September	July-August
5	November	24	October	Sept-October
7	January	26	December	Nov-Dec
4	March	20	February	Jan-Feb
6	May	24	April	Mar-April
1	July	19	June	May-June

3. Even without allowing four or five days for preparation and review of objectives within OJCS, it can be seen that (except for the September meeting) we will not have completed any of the reporting periods before the material is required

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in DD/M&S. If time is allowed for internal OJCS preparation and review, we will be trying to report on the second month of the period when we are just about half way through it.

4. Could the schedule for OJCS be aligned somewhat like the month of September to overcome this problem?



Distribution:

Orig & 1 - adse

2 - O/D/OJCS

1 - OJCS Registry

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Approved For Release 2003/04/29: FILE PORS 4507 OF 05800 DB 48.5 Registry File O+MI-4

DD/M&S 74-2802

3 1 JUL 1974

MEMORANDUM FOR: Director of Communications

Director of Finance

Director of Joint Computer Support

Director of Logistics

Director of Medical Services

Director of Personnel Director of Security Director of Training

Chief, ISAS

Chief, CIA Historical Staff Director of

SUBJECT

: Management Conferences - FY 1975

REFERENCES

- Multiple Adse memo dtd 13 May 74 fr DD/MGS; same subject (DD/MGS 74-1551)
- B. Memo dtd 15 May 74 to DD/MGS Planning Officers fr C/DDMGS/Plans Staff; same subject (DD/M&S 74-1753)
- 1. Reference A includes a statement on Mr. Brownman's decision to hold quarterly rather than bimonthly management conferences in FY 1975. Reference B presented a schedule for such quarterly conferences.
- 2. I have discussed with most of you my decision to continue with bimonthly management conferences in FY 1975 as we have done in FY 1974. Let me summarize why I believe a continuation of bimonthly conferences will be of mutual benefit. Tracking the objectives developed for the Directorate MBO system on a bimonthly basis helps maintain manager discipline, interest, motivation and momentum. In addition to monitoring the longer term objectives, the conferences offer an excellent opportunity to track operational activity in pursuit of short term objectives. The conferences offer us a frequent opportunity for continuing professional dialogue. There is need for continuing the transfer of knowledge, information and communication between the Deputy Director and his key Office managers; bimonthly conferences will facilitate these transfers. Bimonthly conferences also offer us the chance to surface and explore longer range planning issues, issues of immediate concern, and problems which we can solve jointly.

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- 3. At a minimum, conference attendees from the major Offices will include the Office Director, his principal Deputy, and the Office's senior planning officer.
- 4. The DD/M&S Plans Staff will continue to raise issues and present questions which will appear on the agenda of upcoming conferences. As principal line managers you are responsible for keeping us aware of new issues and potential problems. Therefore, it is expected that each of you will also raise issues and problems for discussion at these conferences, and will reflect them in the status report submitted prior to each session. In order for each of you to receive the agenda several days before a conference and have time to prepare a response to the issues raised by this Office, please submit your bimonthly status report to the DD/M&S Plans Staff eight (8) working days prior to a scheduled conference. Attached is a new schedule for the FY 1975 conferences.
- 5. In addition to management conferences, I feel there is a need for monthly reviews of the Directorate budget execution process. I will elaborate on this and issue a schedule within the next month.

15/

John F. Blake
Associate Deputy Director
for
Management and Services

Attachment:

FY 1975 Management Conference Schedule

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DDM&S/PS:MJR:kbp/ (26 July 74)
Retyped: 30 July 74

Distribution:

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Attachment to DD/M&S 74-2802

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FY 1975 Management Conference Schedule

Except where noted, normal scheduled time: 10:30

I	JCS IS MS OC ISAS	17 18 19 20	September September September September September	(1:00) (1:00)		OP OTR OF OL	24 September 24 September 25 September 26 September 27 September	(1:00)	
	OJCS IS OMS OC ISAS OS	6 7 12 13	November November November November November			OP OTR OF OL	19 November 20 November 21 November 26 November 27 November		
	OJCS HS OMS OC ISAS	8 9 14 15	January January January January January January January			OP OTR OF OL	21 January 22 January 23 January 28 January 29 January		
	OJCS HS OMS OC ISAS OS	5 6 11 12	March March March March March March	Days Jee	2426	OP OTR OF OL	18 March 19 March 20 March 25 March 26 March		
	OJCS HS OMS OC ISAS OS	13 14	May May May May May May May	Jee'		OP OTR OF OL	20 May 21 May 22 May 27 May 28 May		
	ØJCS HS OMS OC ISAS OS	2 3 8 9	July July July July July July July			OP OTR OF OL	15 July 16 July 17 July 22 July 23 July		